

21 December 1964

MEMORANDUM FOR THE DIRECTOR

SUBJECT: CIA/DIA Relations

1. In response to your instructions we have asked the CIA Chairman of the principal USIB committees and the heads of the CIA Directorates to advise us concerning the relations with DIA and of any suggestions they may have for improving CIA/DIA relations. In general, considerable satisfaction is expressed by all concerning relations with DIA, and there appears to be a close and cordial working arrangement between the two agencies. Although some areas are noted in which it is felt DIA could make a greater contribution, there is general recognition that it is still a young agency and that it has been having the usual growing pains, particularly as it has taken over some established service responsibilities. Summarized below are the principal comments received.

DD/P DIA has helped the Clandestine Services in its relation to the military services and their participation and support of clandestine operations. DIA has provided a unified channel for intelligence requirements to all DOD components which has helped to eliminate duplication. DIA evaluations and assessments have assisted clandestine operations. There has been some delay in Clandestine Service reports reaching DOD elements, but DIA is working on this. DIA has assisted in considerable improvement in the coordination of clandestine operations between the services and CIA, but there has not been similar improvement in the counterintelligence areas.

DD/I DIA contributions to substantive intelligence in such fields as order of battle, geographic intelligence, industrial intelligence and photographic interpretation have been good. In the scientific and technological intelligence areas we believe improvement is needed. This is dealt with later under DD/S&T and the specialized committees of USIB. We believe there could be further clarification of the distinct roles of the Central Intelligence Bulletin and the Defense Intelligence Summary as there are still occasional overlaps and duplications which create some problems. Further, we urge that DIA accelerate its efforts for an effective retrieval system in close collaboration with CIA and the CODIB.

ILLEGIB

DIA review(s) completed.

DD/S&T In the research and development areas DIA has proved an effective focal point for coordination of R&D in intelligence areas between CIA and Defense Intelligence components. The information exchange is today effective and meaningful. In the collection and analysis areas, DIA is responsive and effective in the ELINT advisory group and the SIGINT evaluation subcommittee. It could be better coordinated with CIA on military third-party ELINT operations. 25X1

[REDACTED]

In the production and estimating areas the Directorate of Science and Technology in DIA, in our opinion, needs more in-house intelligence production and estimative capability and less dependence on such units as the Foreign Technological Division of the Air Force Systems Command, the Foreign Scientific and Technological Center of the Army Materiel Command and the Scientific and Technological Intelligence Center of ONI.

DD/S The primary areas of relations between our support directorate and DIA are in the security and training fields. There is close coordination and exchange between our Office of Training and the DIA training effort including a full-time CIA officer at the Defense Intelligence School. DIA has been most cooperative and effective in the security field in such matters as special security control systems, surveys, etc.

ONE DIA's work in the estimative field has been responsive, cordial and cooperative but reflects a need for experienced officers in the estimative fields with depth and continuity in substantive intelligence. (It is recognized that this is hard to achieve in a relatively new organization dependent on the services for its personnel and we are well aware of General Carroll's intensive efforts in this field.) DIA is responsive to spot requests for specific information and briefings in the production of estimates. Good lines of communication have been established and the CIA/DIA working group has been a good device. However, contributions to military estimates are uneven in quality 25X1

[REDACTED]

Finally, more and more dependence is being placed on CIA's Office of Research and Reports for estimates of production of military equipment, which perhaps they are best qualified for, in relation to DIA, because of their depth in the economic area.

Watch Committee

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[] DIA's widespread Indications organization provides rapid and effective screening of indicators and assists the overall effort. The DIA 24-hour watch is energetic, consistent, and operates on the highest priority basis. We would urge closer coordination between the DIA representatives on the Watch Committee and the producers of the Defense Intelligence Summary for the purpose of reaching unified analytical judgments.

COMOR

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[] DIA has facilitated COMOR action by serving as a focal point for DOD in all collection matters and the DIA representatives have been cooperative in the coordination effort.

JAEIC

(Chamberlain) DIA has been rebuilding the competence in the nuclear energy intelligence effort and has hired some good civilians and hopefully is getting some good military personnel. There is a need for depth and analysis and for closer coordination between the production center and the Directorate for Science and Technology. CIA has helped train DIA analysts and we will continue to give all the assistance we can.

SIC - *Scientific Intelligence Committee*

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[] DIA has made a good effort to speak with a unified military voice in this area, but there is still a question as to where the true expertise rests. This was graphically illustrated on NIE 11-8 with regard to the submarine capability where the expertise rested exclusively with the Navy. CIA is not so much concerned as to where the expertise resides as it is with how quickly this can be made available in the estimative procedure.

GMAIC

(Duckett) The basic Missile and Space Analysis capability still resides in the departments, which are cooperative in providing special studies, and CIA is appreciative that the channels are kept open for this purpose. As mentioned above, there is a need for greater in-house capabilities in DIA in the missile and space field.

CODIB

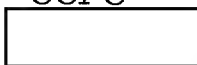
(Borel)

Committee on Documentation and Information

DIA is responsive and active in this field and we noted above the requirement for retrieval capability.

CCPC

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DIA has provided a dynamic and constructive approach to the efforts of the Critical Collection Problems Committee.

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EIC

Economic Intelligence Committee

(Guthe)

DIA has provided an excellent job at the EIC level and promptly assists in providing members to the subcommittees.

Security

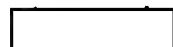
(Osborn)

DIA has provided a central point for cooperation and has developed considerable expertise in this field.

NIS

National Intelligence Survey

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DIA has absorbed the responsibilities for all service inputs to the National Intelligence Surveys and is meeting its deadlines in a satisfactory manner as to time and quality.

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Lyman B. Kirkpatrick
Executive Director

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cc: DDCI

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64-7869/6

6 DEC 1964

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Evaluation of DIA

REFERENCE : Action Memorandum No. A-437, 30 Nov 64

1. In response to the reference memorandum, the DD/S&T has reviewed the status of its relations with the DIA to identify any major problem area or significant improvements which may serve as a basis for pending discussions between the DCI and [REDACTED] Briefly, 25X1 it appears that as one moves from research and development programs through collection operations to analytical, production and estimative programs, the effectiveness of collaboration and coordination and the quality of the DIA community contribution progressively deteriorates.

2. Research and Development - Since your exchange of correspondence with the Deputy Director, DIA, in February and March, 1964, which created a formal mechanism for the coordination of R&D, and since the reorganization of DIA to provide for central management of intelligence-oriented research performed by the Services, the DIA participation has improved. DIA now is in the position to serve as an effective focal point for coordination, having improved knowledge and control of relevant DOD research programs. Information exchanges between CIA and DIA coordinators are more effective and meaningful and increasingly reflect the spirit of the agreement reached between [REDACTED] and 25X1 yourself.

3. Collection and Analysis - In the ELINT Advisory Group to DIRNSA for management of the National ELINT Plan (NEP) and in the SIGINT Evaluation Sub-Committee of the USIB SIGINT Committee the DIA participation has been both responsive and effective. However, we detect some inclination on the part of DIA to move into military [REDACTED] 25X1

We believe that the CIA participation in the NEP will frustrate any such plans of DIA, but this is a potential problem area.

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4. Production and Estimating - In intelligence production and estimative activities related to foreign scientific and technical programs, the DIA contribution has not been impressive. The Directorate of Science and Technology (DIASST) is the DIA component charged with programming and coordinating the S&T intelligence production programs of the Services. It also exercises considerable control over the budgets of the Foreign Technology Division (FTD) of the Air Force Systems Command, the Foreign Scientific and Technological Center (FSTC) of the Army Materiel Command and the Scientific and Technological Intelligence Center (STIC) of ONI. DIASST has become a rather large, non-producing staff with little or no in-house intelligence production or estimative capability. Its creation has placed one more echelon of command between the USIB S&T committees (JAEIC, GMAIC and SIC) and the producing Service elements. DIASST's coordination role has also tended to pre-empt the USIB committees' coordination responsibilities wherever Service participation is involved. As a result, the DIA contribution to the production of the USIB S&T committee, and especially participation in the National Intelligence Estimates programs, is extremely limited. In our opinion, if this situation continues, the Office of Scientific Intelligence in DD/S&T will have to assume a greater role in direct support of the JAEIC, GMAIC and SIC because of the inability of DIA to respond to the needs of these committees in a timely and effective manner.

[Redacted Signature]

Albert D. Wheelon
Deputy Director
for
Science and Technology

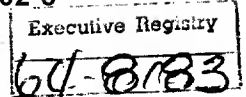
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15 December 1964

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT: DCI's Discussion with [redacted] on DIA

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1. I understand that [redacted] has been invited to lunch with the Director on Tuesday, 22 December, and to remain for as long as he pleases in the afternoon. As a minimum, the DCI informs me that he wishes to have [redacted] briefed on the organization of the CIA, with particular emphasis on the facilities maintained by CIA which serve the community as a whole. He wanted to include in the briefing some reference to what the Director characterized as "the two-day seminar run by Mr. Kirkpatrick," and some discussion of the qualifications of CIA personnel.

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2. As regards DIA, the DCI wishes to take the position that DIA is an indispensable adjunct to the responsibilities of the JCS in the discharge of their command and direction over the Military Commands. The DCI, therefore, supports the concept of DIA and feels that it ought to be strengthened. In this conversation with me he made particular note of the very good job General Carroll has been doing in strengthening DIA and promoting cooperation between DIA and the intelligence community as a whole.

3. The DCI will take the position that DIA should concentrate on essentially military intelligence activities and should leave to CIA the responsibility for activities which extend beyond strictly military implications. This distinction can obviously be vastly oversimplified and it can hardly be argued that the DIA should confine itself exclusively to matters pertaining to OB. On the other hand, there would seem to be some line

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of demarcation between matters of primarily military intelligence interest and matters of more general political, economic and/or scientific concern.

4. The Director said that he would like to have some written document to hand to [] and that he would like to have a record kept of his discussions and any oral briefings, a transcript of which could be sent to [] [] after the meeting.

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5. It seems to me that the best way of meeting the Director's desire in this respect would be a memorandum from you to the Director containing some of the thoughts outlined above (with all of which you are completely familiar) and also such other observations which you think appropriate to submit to the DCI in written form. An alternative would be two memoranda, one of which would attempt to treat with DIA as an essentially community matter, and the other from the perspective of CIA. Presumably the latter would cover such points as the desirability of having DIA not duplicate the facilities of CIA, etc., etc. The former would be one which we would prepare and send to the Director as a community matter. This seems to me cumbersome and I would recommend one memorandum.

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JOHN A. BROSS
D/DCI/NIPE

cc: DDCI
EA/DCI